

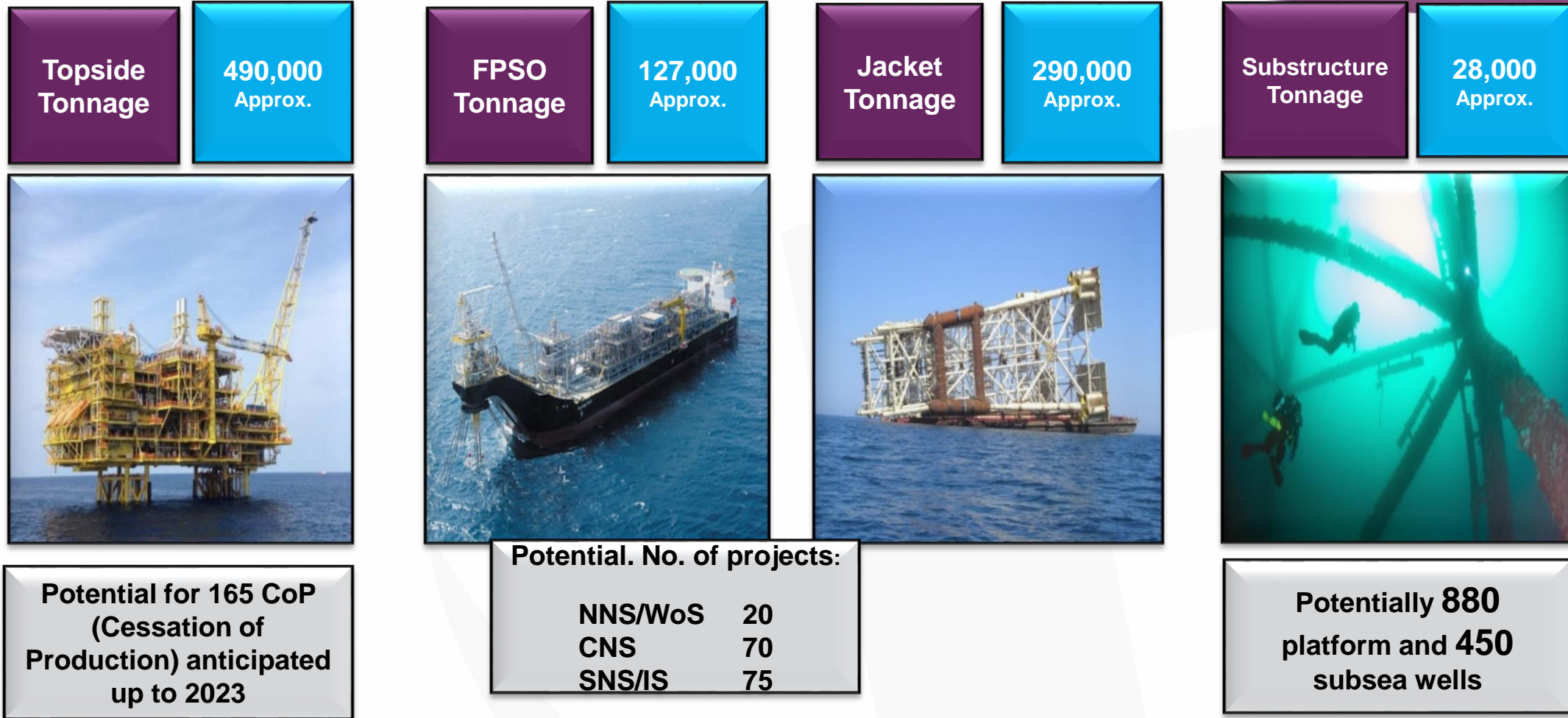
CONNECTING CAPABILITY WITH OPPORTUNITY

Supply Chain Capacity and Capability



Potential size of market \geq 2025 based on anticipated CoP dates

(NOTE: Assume removal starts within 2 years of CoP)



1. COP dates are not absolute and can change due to external circumstances which would impact on the dates of actual decommissioning and removal of infrastructure 2. The total jacket Tonnage does NOT include gravity based structures. Source: BEIS (2015)

“Demonstrate we have the capability to service UK decommissioning activity”

“Raise awareness of our indigenous capability and capacity to export”

“Understand the upcoming supply and demand to effectively prepare for competitive decommissioning”

Interactive session – poll slide placeholder

Q: Do you we have the capacity and capability to undertake Decom in the UK?

A:

- Yes (it already exists)*
- Yes (but we need some help to maximize opportunity)*
- No*
- Not enough information to make this assessment*

Region <<Select Region>>

OGUK Decom WBS

- Operator Project Management
- Facility Running/Owners' Costs
- Well Abandonment
- Facilities/Pipelines Making Safe
- Topsides Preparation
- Topsides Removal
- Substructure Removal
- Topsides & Substructure Onshore Recycling
- Subsea Infrastructure (pipelines, umbilicals)
- Site Remediation
- Monitoring

Decom Supply Chain WBS

Planning Element: [] Late Life Production(Late Life Decom)

Marine - Logistics & Transfer of personnel/equipment (offshore>onshore) []

Topsides facility running (upkeep) []

Decom Supply Chain WBS	Planning Element													
	Cost estimation	Comparative assessment	Environmental studies	Stakeholder engagement	Technical / engineering design & procurement	Subsurface	Health & Safety	Program / Project management	Waste characterisation	Materials inventory	Insurance	CoP application / determination	Marine Sampling	Risk Assessments
3sun Group														
ACN Offshore Ltd	C	C	C	C	C			C	C				C	C
Acteon FLS	C	C	C	C	C								C	C
AECOM A&C UK														
AFS Ltd														
Aker Solutions														
Amec Foster Wheeler	C	C	C	C	C			C	C					C
Aikins								C	C					C
Baker Hughes - GE Company	C	C	C	C	C		C	C	C			C	C	C
Benthic Solutions Ltd														C
BFS Enterprise Fabrications														C
BDC Gases UK Ltd														C
Bureau Veritas														C
Cape Environmental Services Offshore Ltd	C						C	C		C				
Lavendish Mgmt Consultants Ltd	C													
Cefas														
Claxton Engineering														
CLS Global Solutions														
LMS Geotech Ltd														
Derrick Services UK Limited	C													C
DNV GL - Noble Denton Consultants LTD - Marine	C	C												C
DNV GL Ltd - Risk Advisory	C	C												C
East Point Geo														
Enermech														
EPIC International														
Ernst & Young														
Falck Safety Services														
Fraser Well Management Limited	C													

Legend:

- Green: Capability with Case History
- Blue: Capability with No Case History
- C: Company Core Business Present in the region

Buttons: Back to Home screen

1

Supply Chain Capability Matrix

User friendly tool to easily identify companies providing decommissioning services/assets and whom have the ability to service the UK/UKCS

2

Supply Chain Capacity Report

A report which gives a snapshot of the current decommissioning supply vs. demand for UK/UKCS.



Element #1 - Supply Chain Capability Matrix

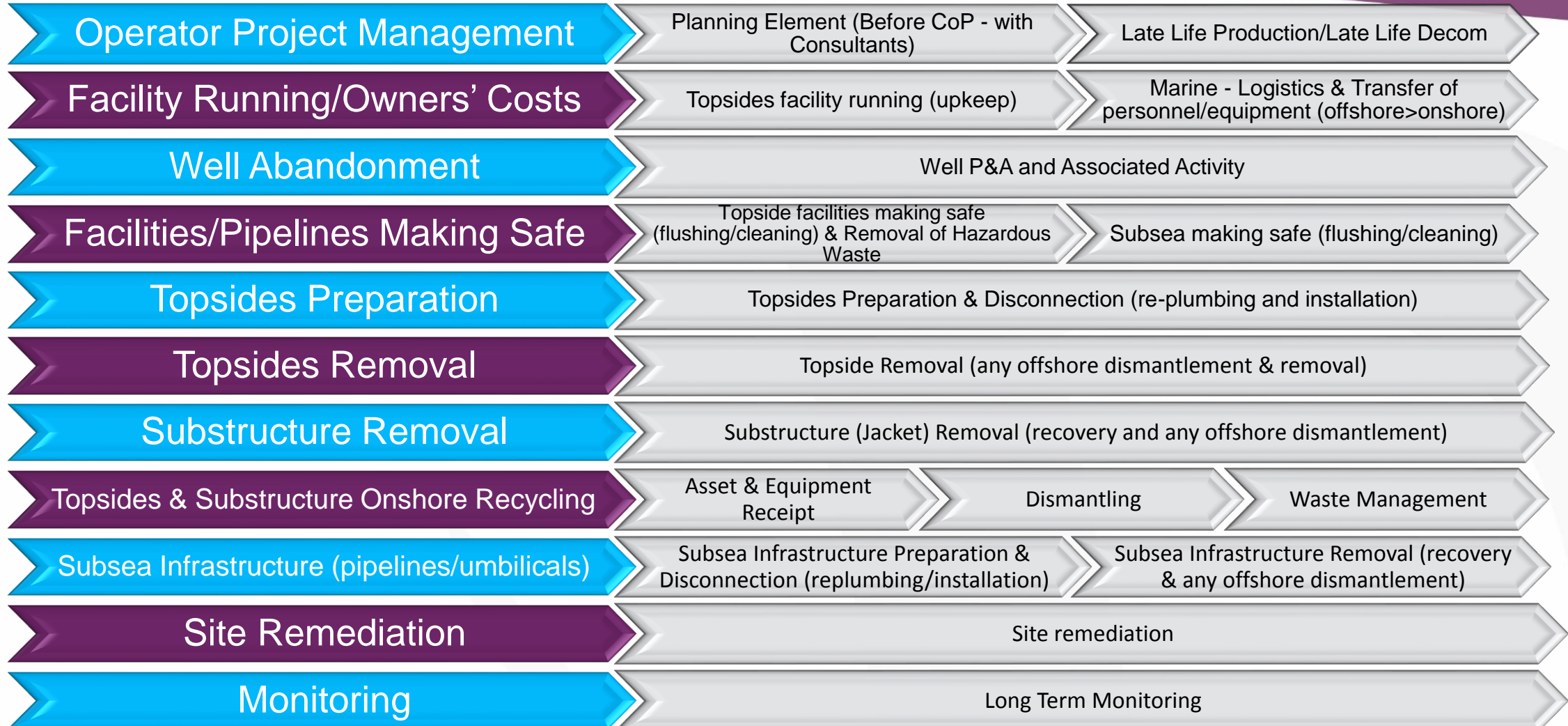


Matrix Work Breakdown Structure (WBS)



OGUK WBS (as of 2013)

Decom Supply Chain Structure



Element #1 - Supply Chain Capability Matrix



- Released December 2017
- Available through Decom North Sea, Oil & Gas Authority and Scottish Enterprise, or the contributing memberships: FPAL, EEEGR, EIC, FEDF and NOF Energy.
- Annual update
- Continuous Improvement

Element #2 - Supply Chain Capacity Report



Element #2 - Supply Chain Capacity Report



5 key focus areas for decommissioning are:

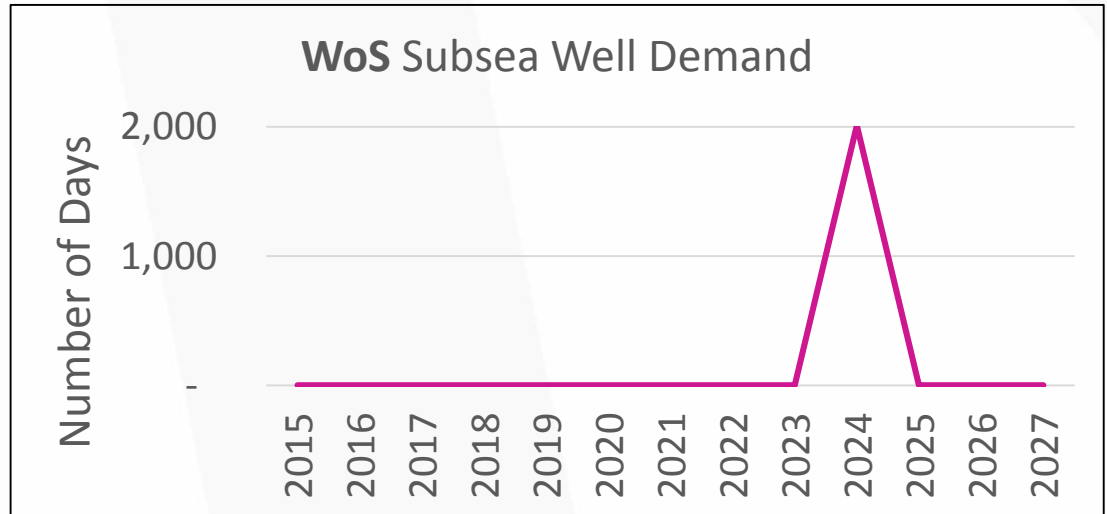
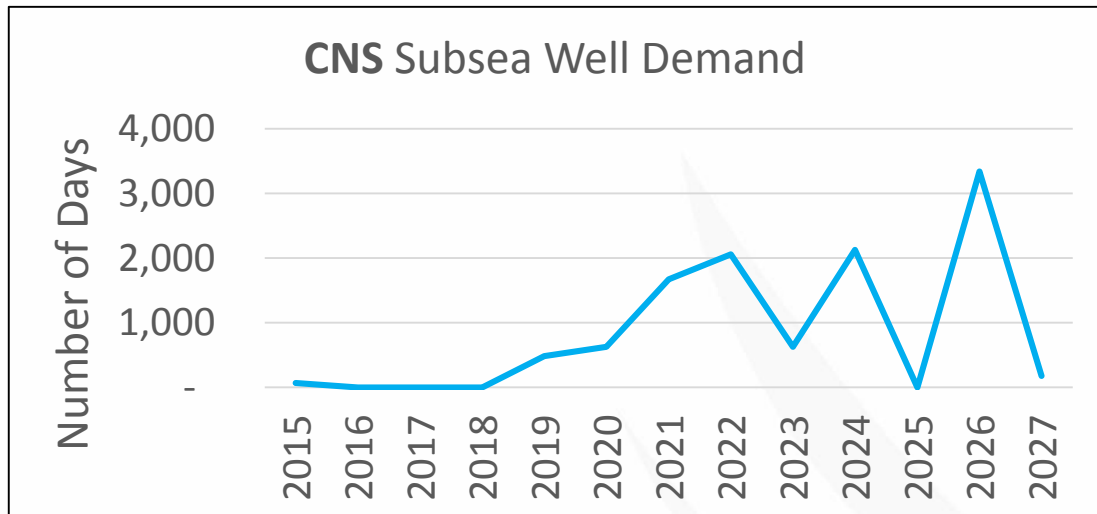
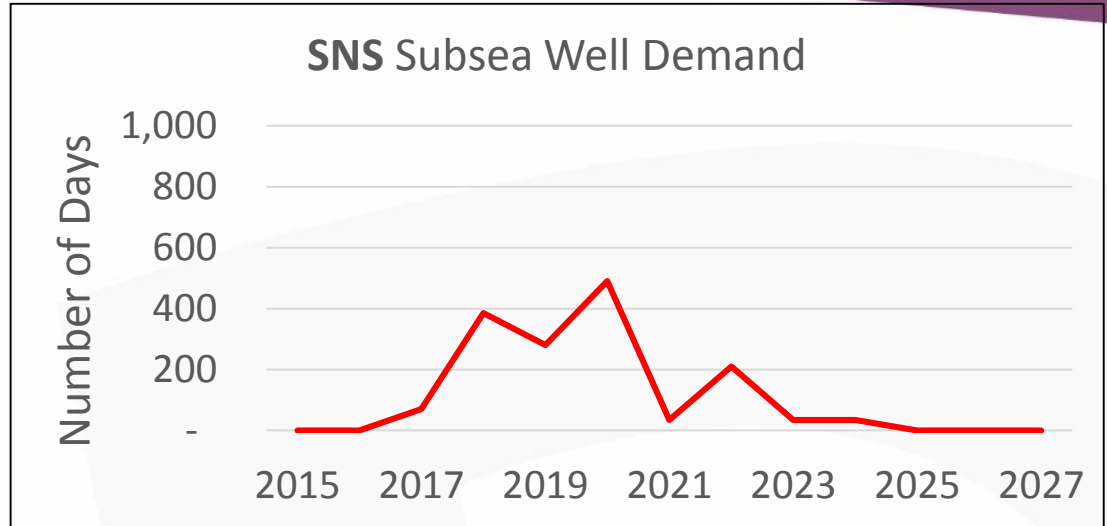
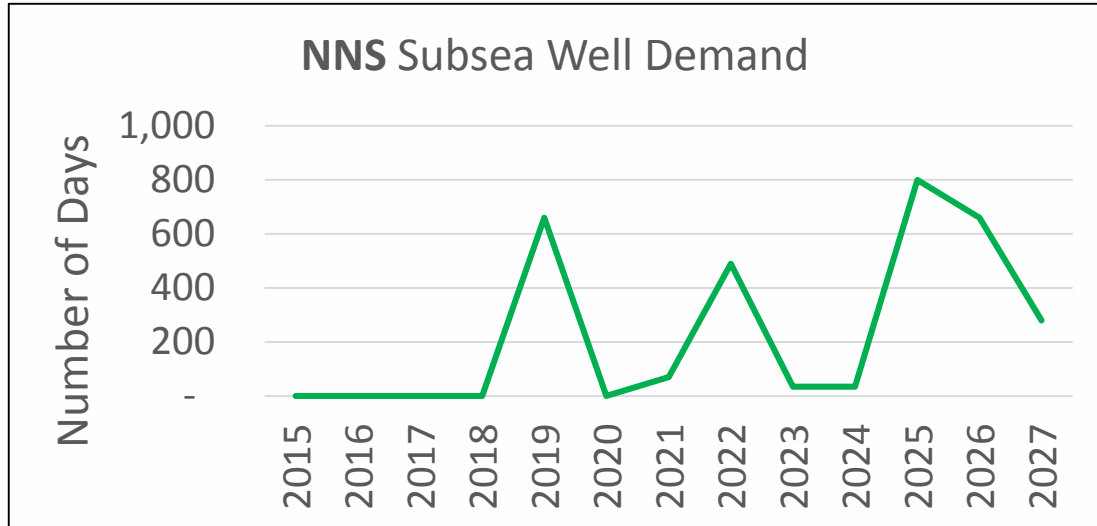
- Knowledge exchange
- Decom. readiness
- Life support for decom.
- Innovative removal solutions
- Residual liabilities



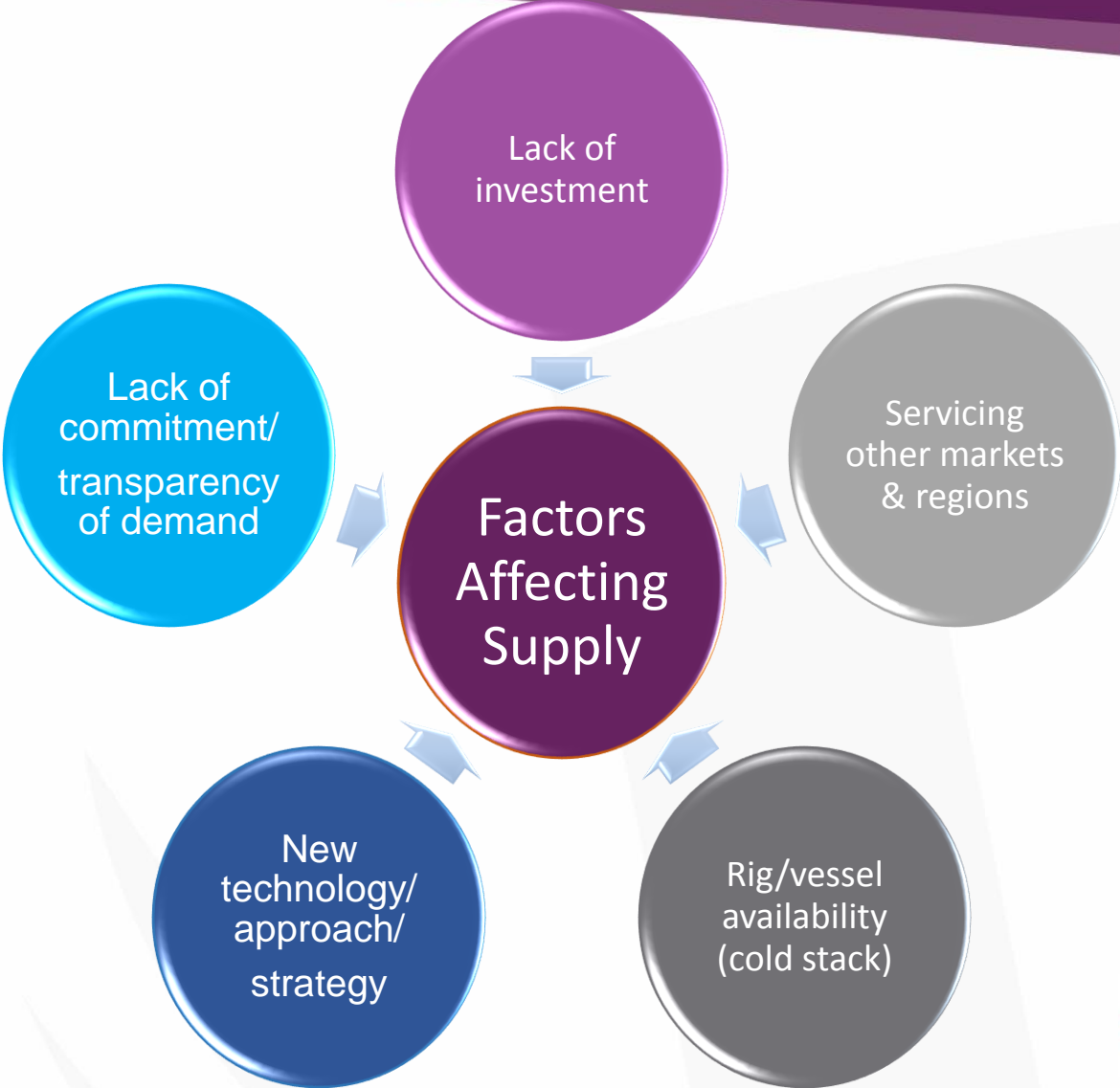
Market Outlook:

- UK Mobile Rig Fleet Status
- Increased in tendering expected activity increase 2018/19 within NW Europe
- Slight increase in mobile rig rates (below sustainability and inability to bring out of cold stack)
- Increase in platform drilling
- Older rigs being retired
- New builds

Element #2 - Supply Chain Capacity Report



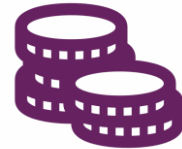
Element #2 - Supply Chain Capacity Report



Element #2 - Supply Chain Capacity Report



Uncertainty of CoP



Budget Announcement



Limited Case Histories



Limited Decom Knowledge



Lack of schedule availability



Limited Supply Information

Element #2 - Supply Chain Capacity Report



- Industry contribution required
- Released (Q1 – 2018).
- Available through Scottish Enterprise, Decom North Sea and Oil & Gas Authority
- Annual update, will allow for trend analysis to be conducted
- Continuous Improvement (increasing the scope/scale of the survey)
- Participation (survey response/improvement for future)

“Demonstrate we have the capability to service UK decommissioning activity”

“Raise awareness of our indigenous capability and capacity to export”

“Understand the upcoming supply and demand to effectively prepare for competitive decommissioning”

Interactive session – poll slide placeholder

Q: What is your company's involvement in decommissioning?

A:

- Already working in UK decom sector*
- Not in decom yet (but mainly UK focus)*
- Not in decom yet (but mainly international focus)*
- Not interested in decommissioning*