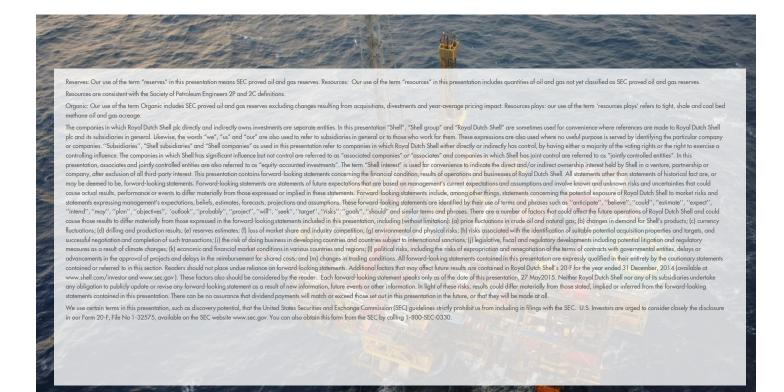
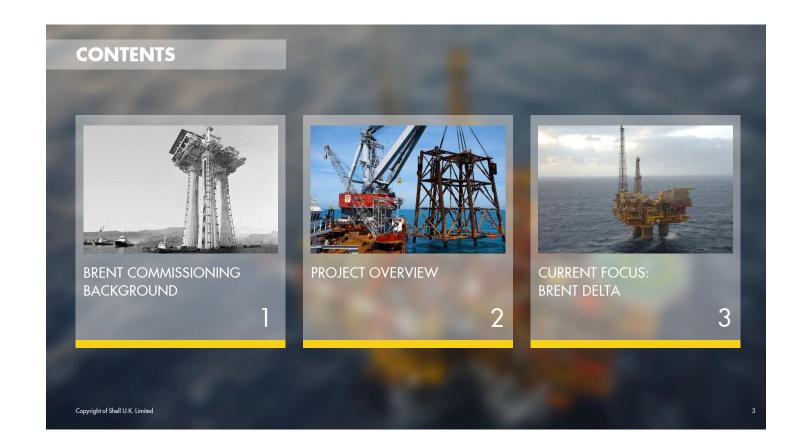


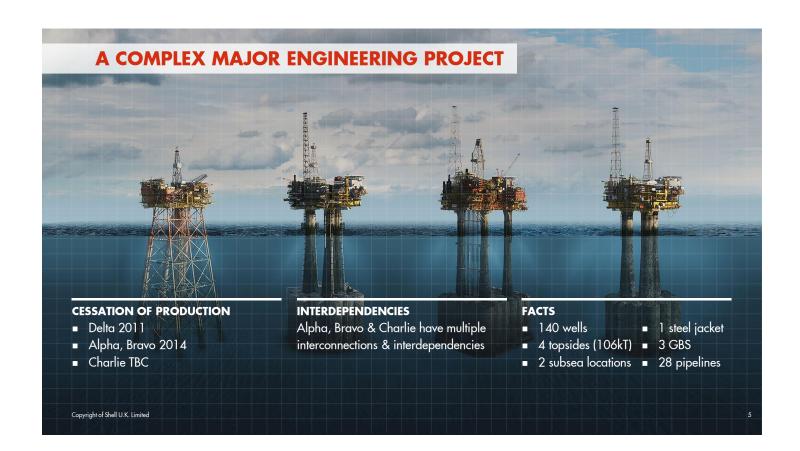
DEFINITIONS AND CAUTIONARY NOTE

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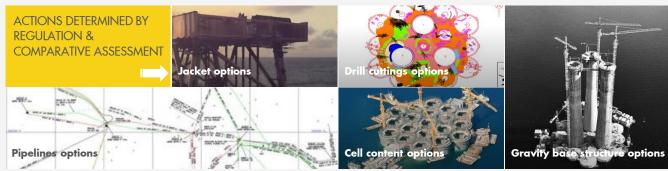






ELEMENTS OF DECOMMISSIONING





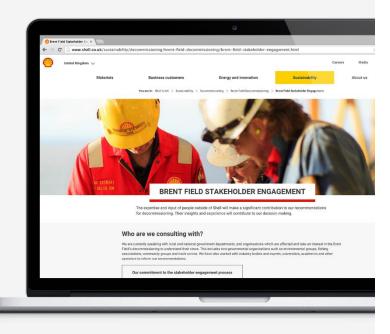
Sepprople of Shall U.K. Limited

WORKING TO FIND THE BEST SOLUTION

Since 2007 we have consulted with:

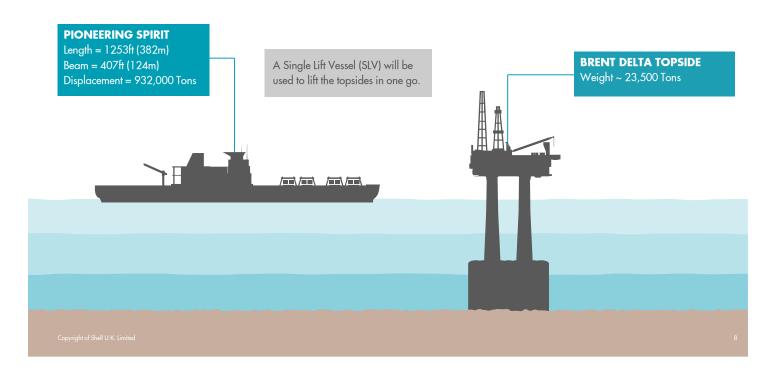
- Interested parties (180+ organisations)
- Experts from across the industry
- Independent Review Group
- Cell Management Stakeholder Task Group
- Conducted 300+ studies





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DELTA HEAVY LIFT





TOPSIDE WORKS

- Capturing benefits of single lift concept:
- Simplified decontamination, engineer down
- ~100 Tonnes bulkhead stiffening
- ~100 Tonnes lift points
- Eliminated need to remove flare and derrick structures
- Conductor removal











