



Platform Decommissioning, Challenge the Norm or Reinvent the Wheel

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BOSKALIS

CHALLENGE THE NORM..



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COMPANY OVERVIEW



GLOBAL PRESENCE



**ACTIVE IN 90 COUNTRIES
AND 6 CONTINENTS**

- Offices
- Projects and operations

STRUCTURE

DREDGING & INLAND INFRA

- Construction & maintenance of ports and waterways
- Land reclamation
- Coastal defense
- Civil works for roads, bridges and tunnels



OFFSHORE ENERGY

- Transport
- Installation
- Subsea IRM
- Decommissioning
- Offshore Support Services



TOWAGE & SALVAGE

- Harbor towage
- Terminal services
- Salvage operations



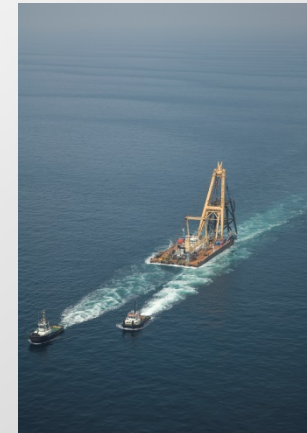
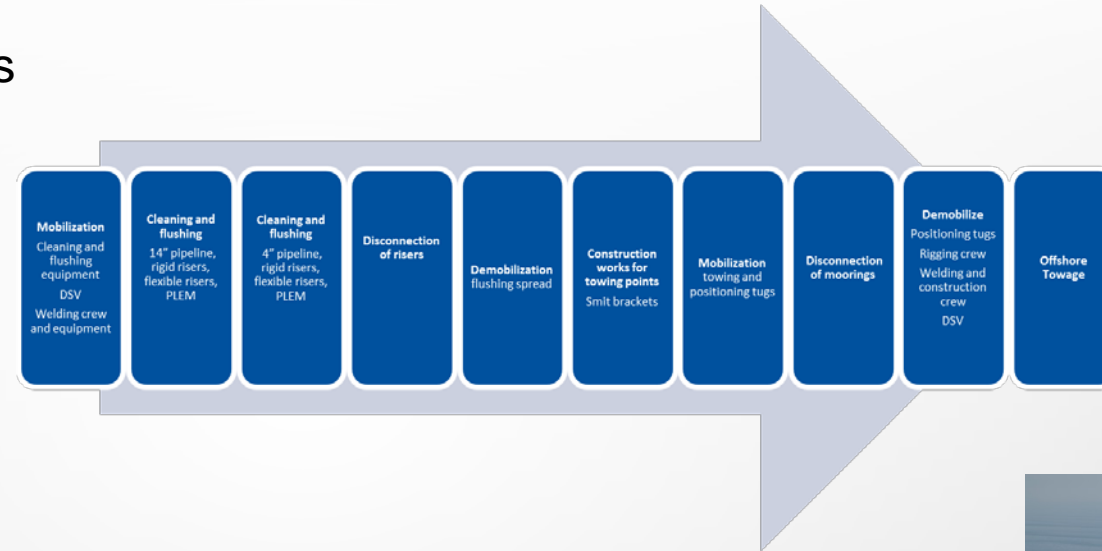
WRECK REMOVAL

- Wreck removal
- On site engineering
- Operational workmanship
- Inherent safety



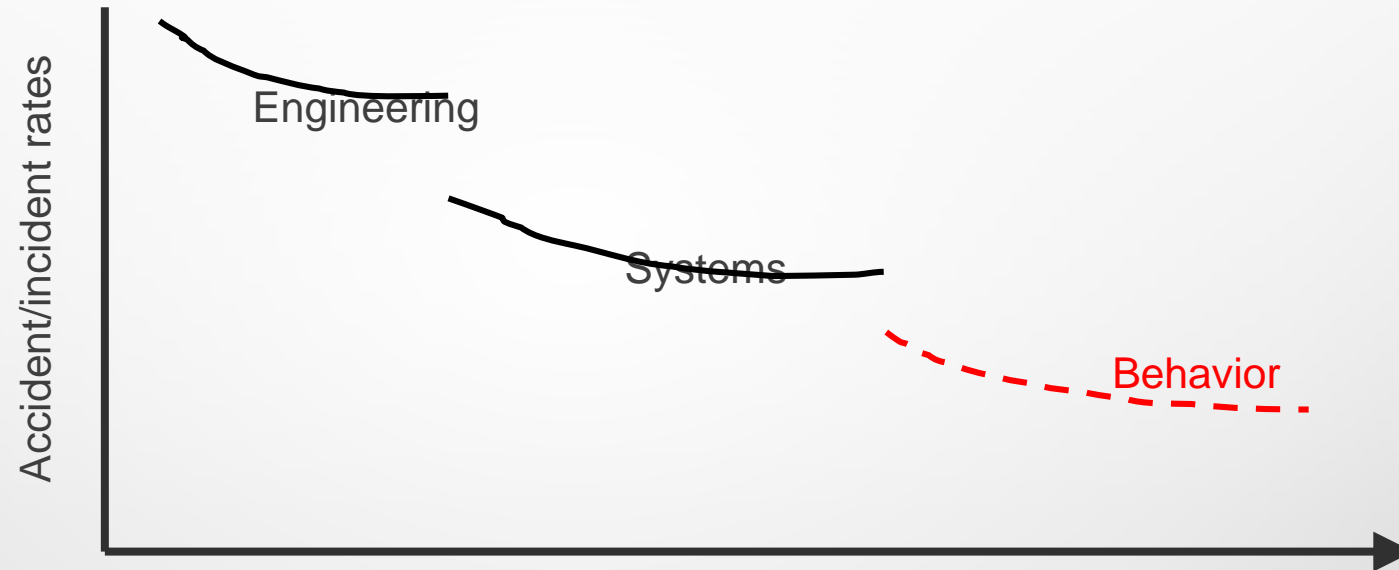
DECOMMISSIONING

- Integral project management
- Risk and opportunity driven
- Industry practices and standards
- Design, verify, test



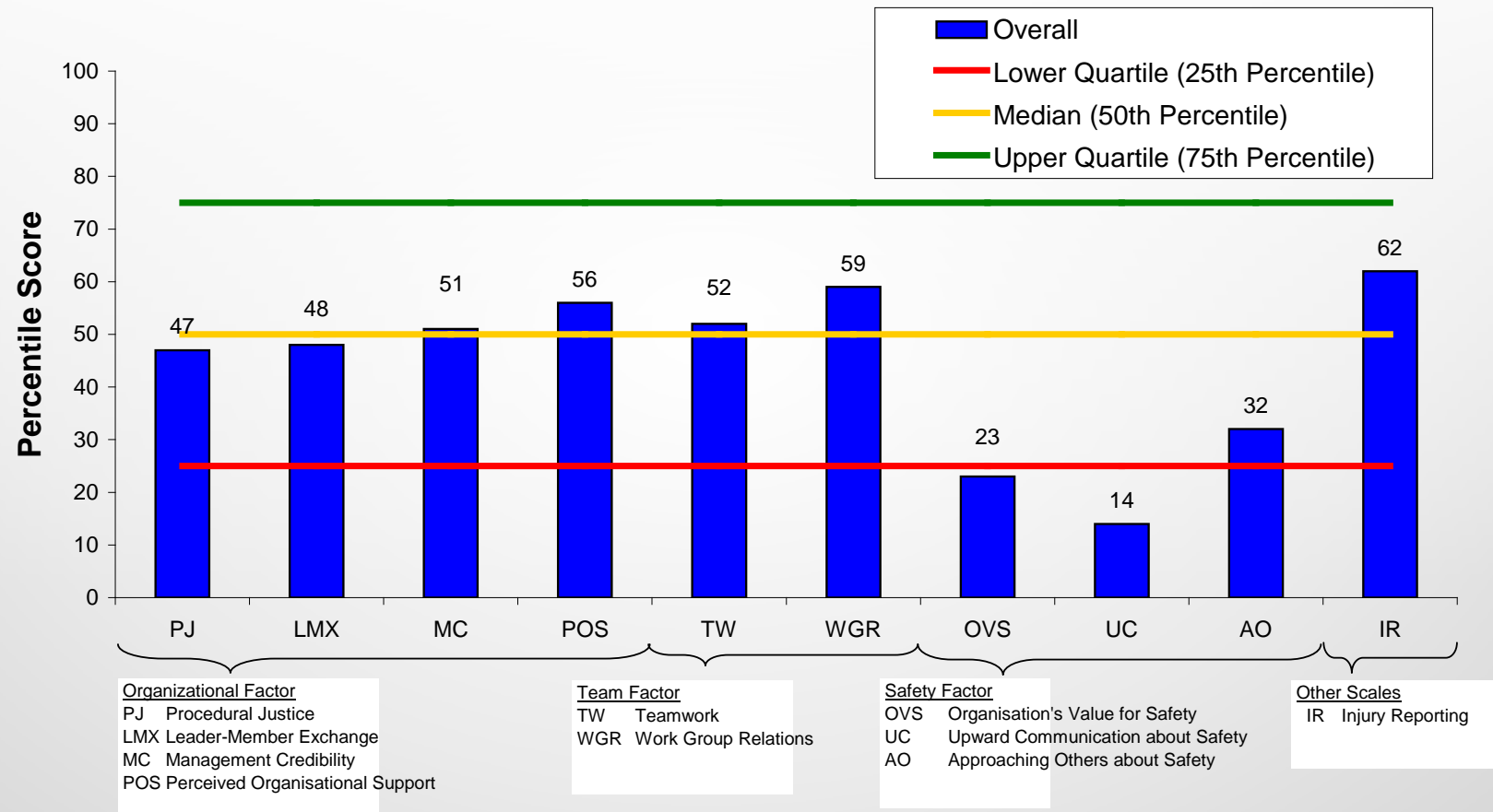
BEHAVIOR

- Workmanship
- Professionalism



BEHAVIOR

Royal Boskalis Westminster nv
 Overall Percentiles by Scale - Petroleum Norms
 September 2009



BEHAVIOR



SAFETY STATEMENT

Our people are our most valuable assets, making safety a core value. Our goal is: No Injuries No Accidents. This is embedded in our company's culture and supported through Values and Rules. All employees, including our sub-contractors, are expected to take these values and rules to heart.

VALUES

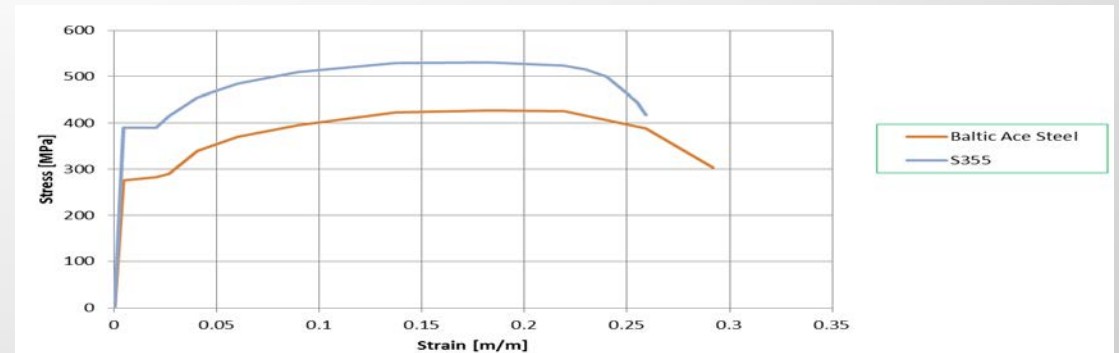
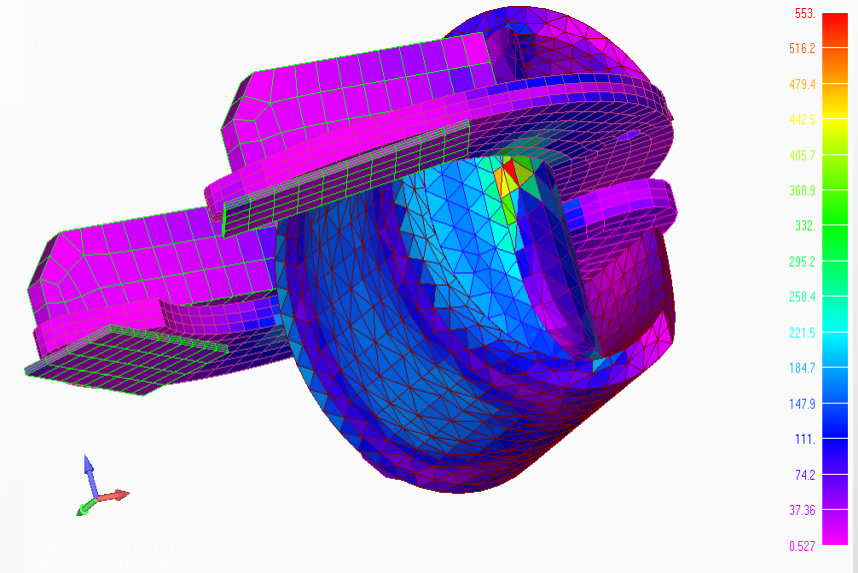
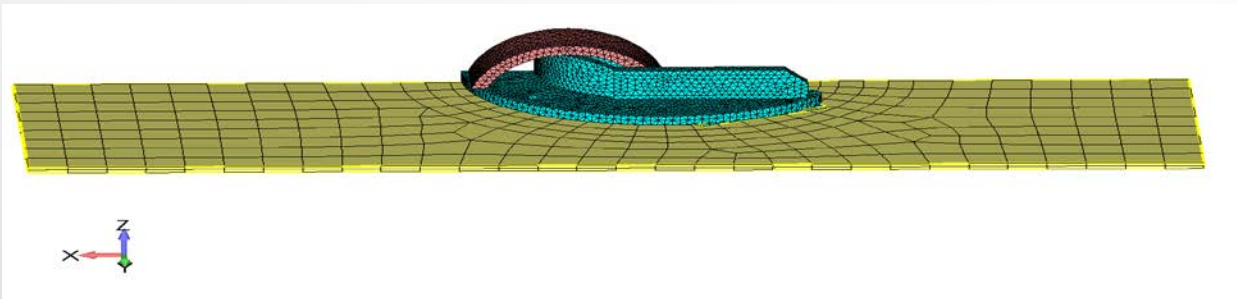
- I AM RESPONSIBLE FOR MY OWN SAFETY**
- I APPROACH OTHERS ABOUT WORKING SAFELY**
- I TAKE ACTION IN CASE OF UNSAFE OPERATIONS
IF NECESSARY, I WILL STOP THE WORK**
- I ACCEPT FEEDBACK ABOUT MY SAFETY
BEHAVIOUR REGARDLESS OF RANK AND
POSITION**
- I REPORT ALL INCIDENTS, INCLUDING
NEAR-MISSES, TO INFORM OTHERS AND BUILD
ON LESSONS LEARNED**

RULES

- PREPARE A RISK ASSESSMENT FOR EACH
PROJECT, VESSEL OR LOCATION**
- OBTAIN A PERMIT TO WORK FOR DEFINED
HIGH-RISK ACTIVITIES**
- MAKE A JOB HAZARD ANALYSIS FOR
HAZARDOUS NON-ROUTINE ACTIVITIES**
- BE INFORMED ABOUT RISK & CONTROL
MEASURES**
- BE FIT FOR DUTY AND WEAR THE PPE
REQUIRED**

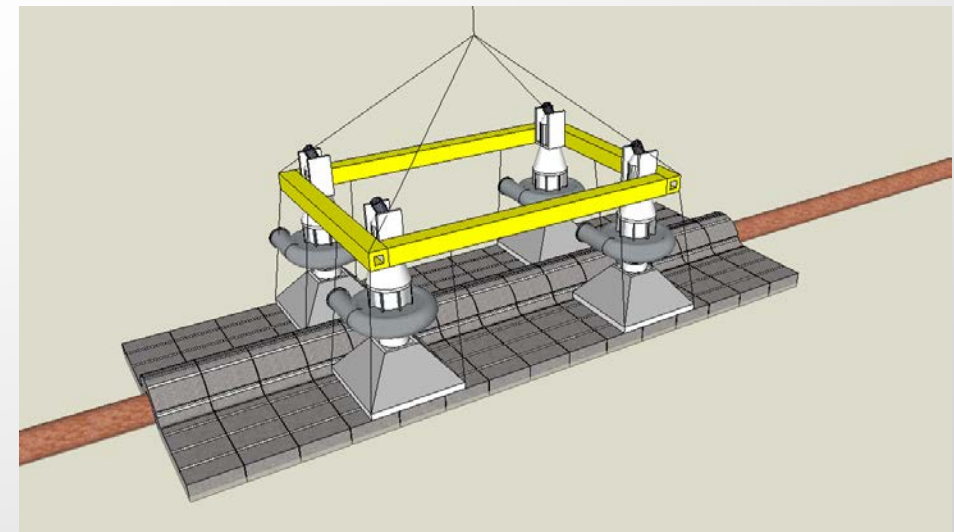
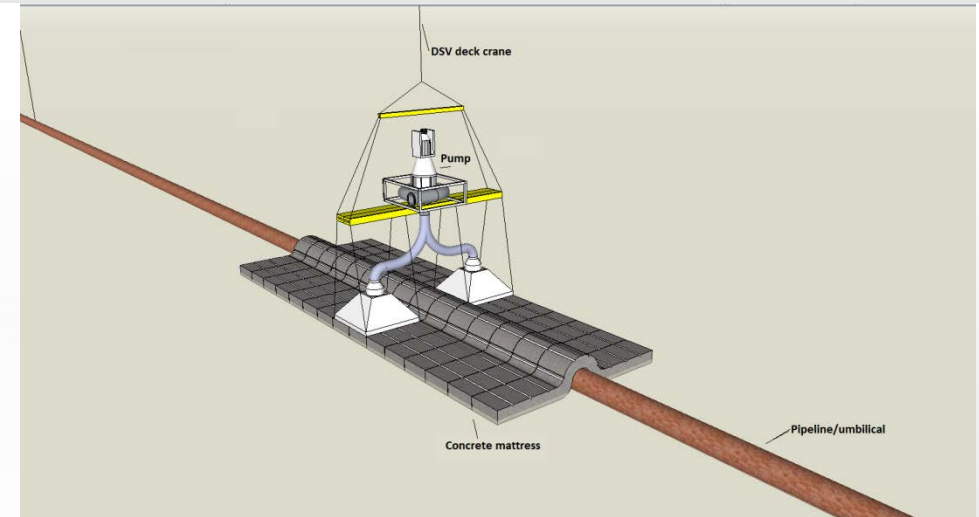
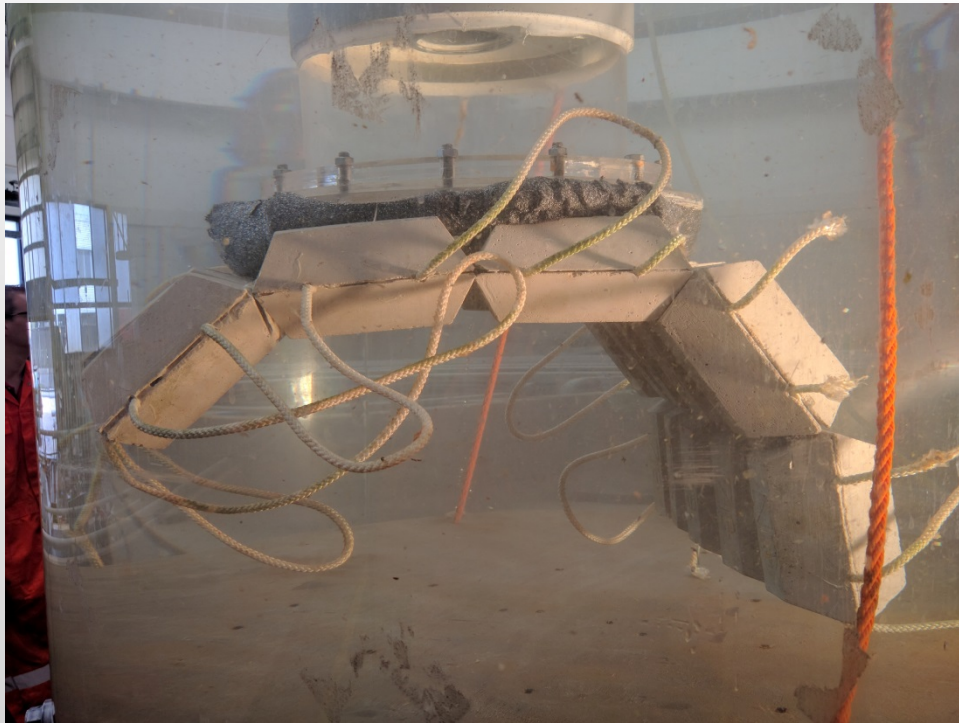
DESIGN, VERIFY, TEST

- Standards for verification
- Verification approach
- Uncertainty assessment



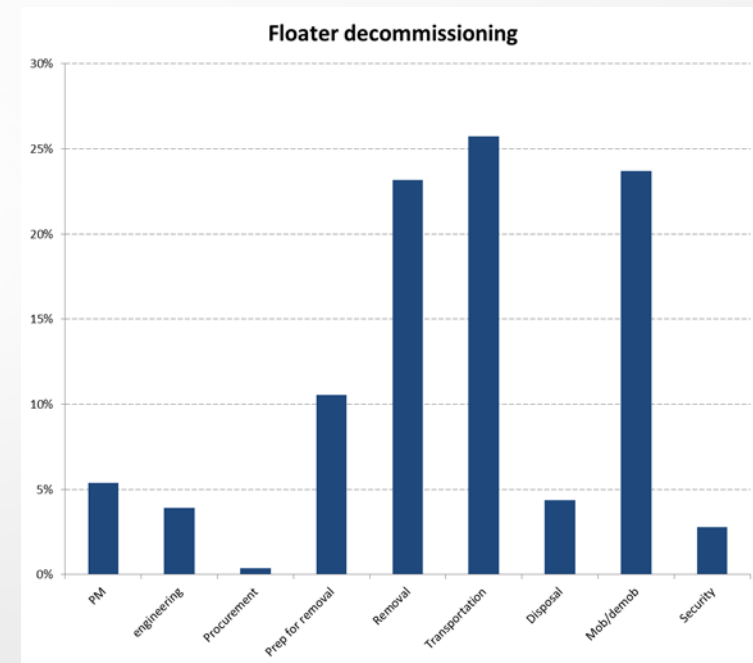
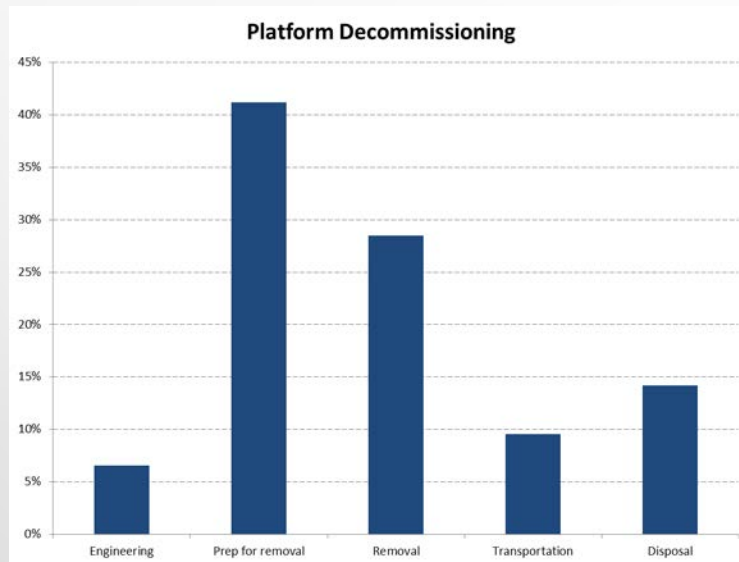
DESIGN, VERIFY, TEST

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UNDERSTAND THE DRIVERS

- Calibrate assets
- Calibrate project team
- Calibrate contract



ASSETS

- Robust
- Reliable
- Versatile



ASSETS

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- Reliable
- Versatile



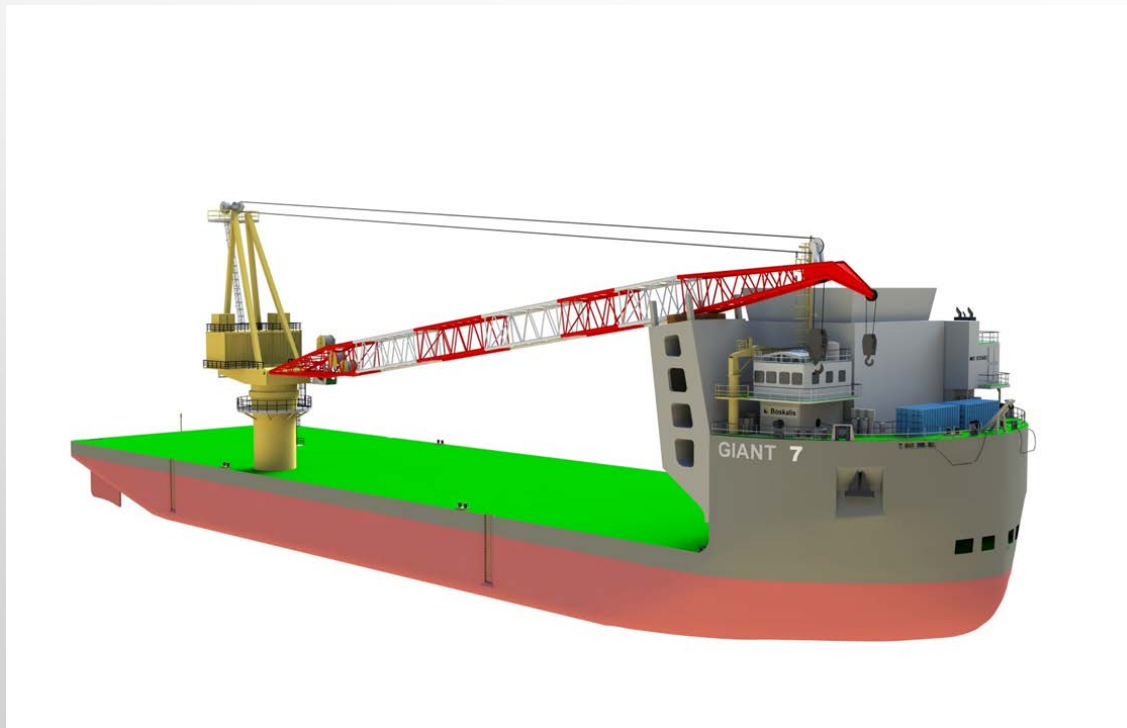
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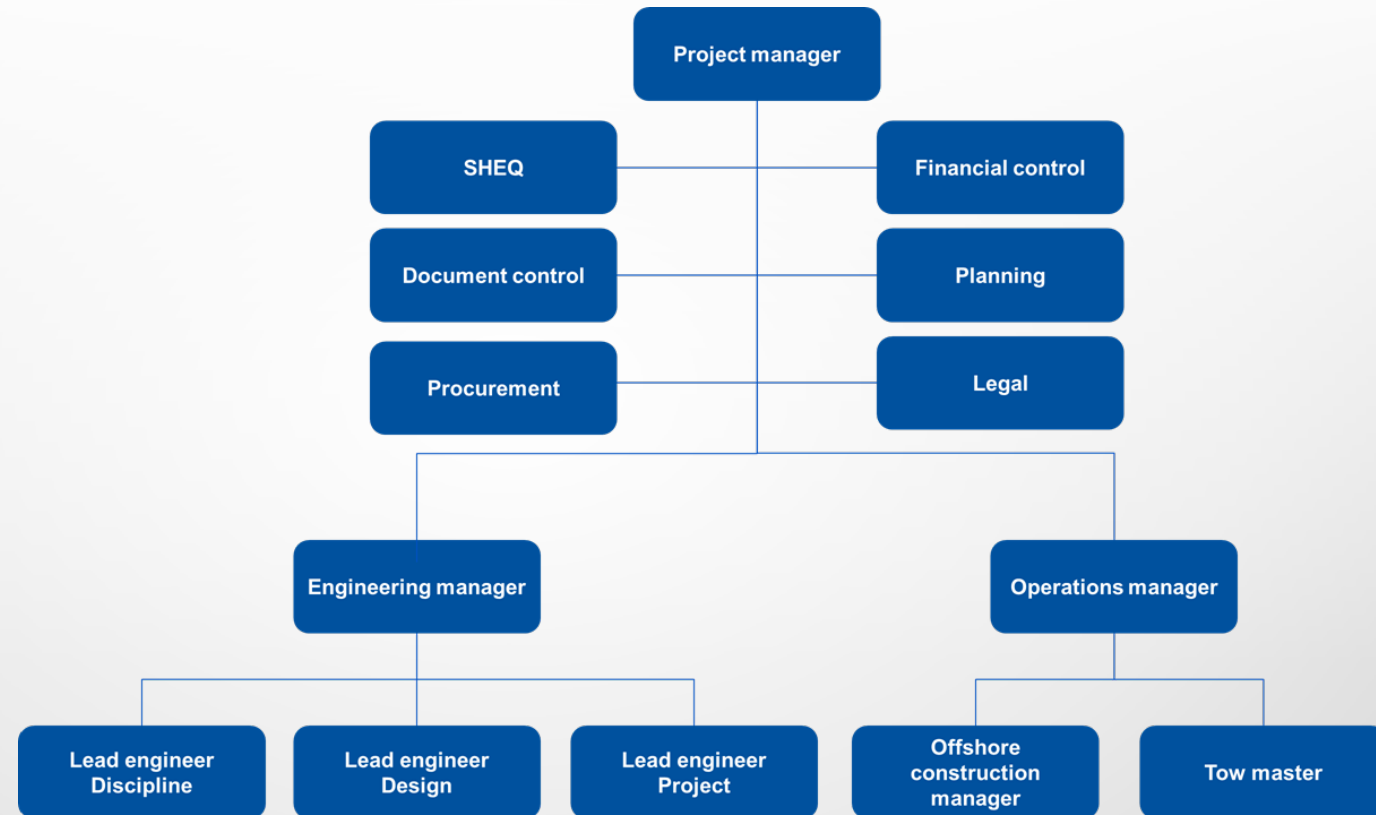
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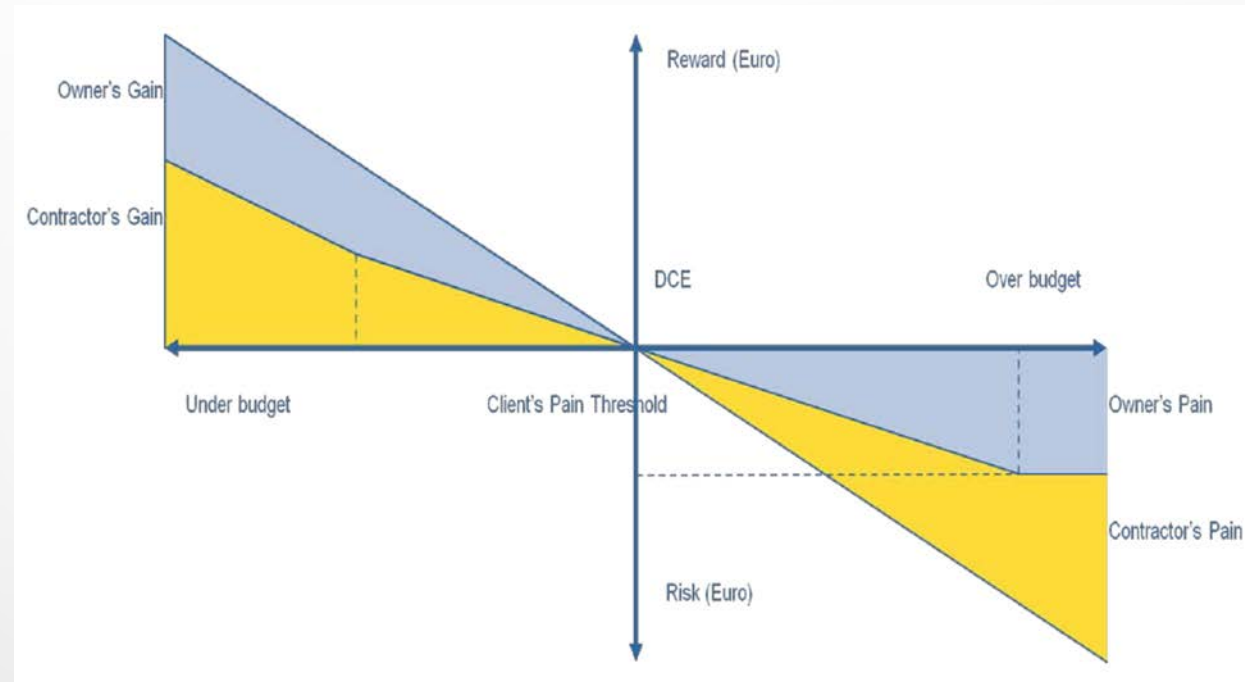
PROJECT TEAM

- Robust
- Reliable
- Versatile



CONTRACT

- Robust
- Reliable
- Versatile



THANK YOU

