Decommissioning Status Update Decom Xchange

Jim Christie – OGA Head of Decommissioning November 2016



The Tripartite



Government

- Long standing
- Robust
- Globally recognised

UKCS Industry

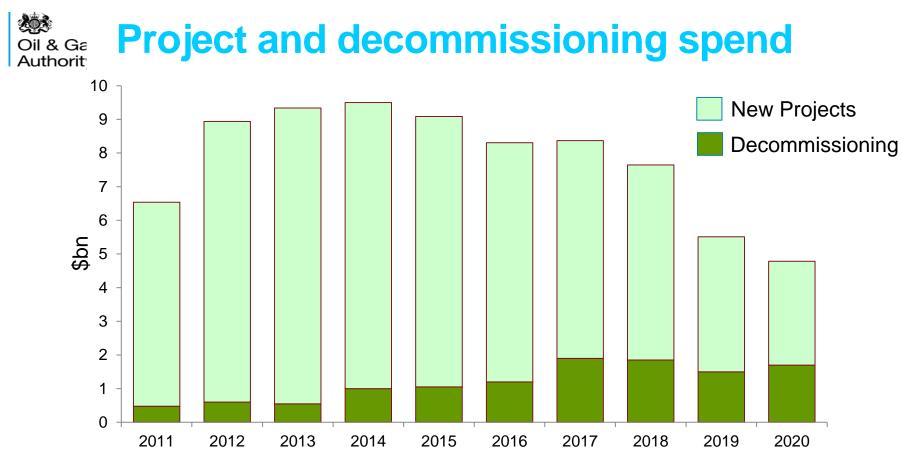
- Been around decades
- Story of success
- Changing

The OGA

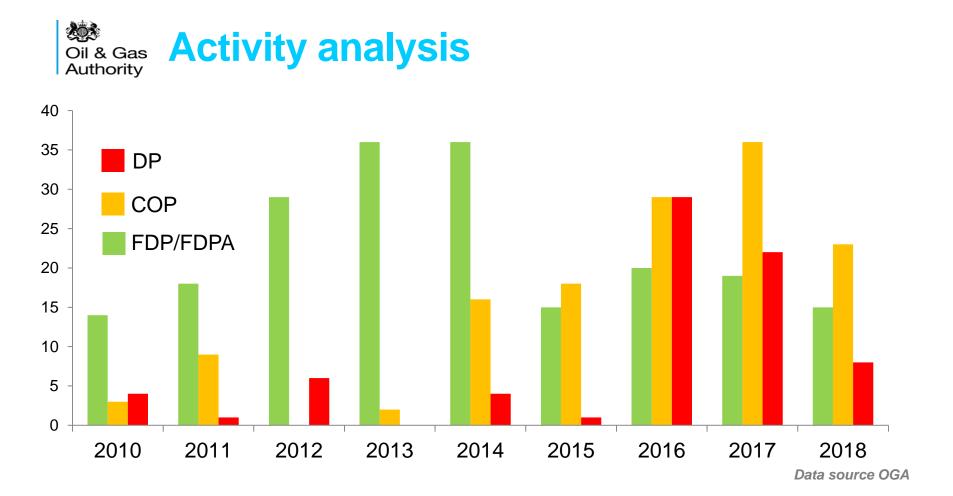
- New kid on the block
- Almost joined up
- Showing promise?

Oil & Gas Authority OGA regulatory framework

| Legislative Context | Infrastructure Act 2015 | | Energy Acts | | 2011 and 2016 | | | Petroleum Act 1998 | |
|---------------------------|--|----------------------------|------------------------|-------------------------------------|--------------------------|------------|-----------------------|---------------------------|-------------------|
| Principal Objective | The principal objective is that of 'maximising the economic recovery of UK petroleum' | | | | | | | | |
| Central Obligation | MER UK Strategy: 'to take the steps necessary to secure that the maximum value of economically recoverable petroleum is recovered' | | | | | | | | |
| Supporting Obligations | Exploration | Regional develo | opment | Asset stewardship | | Technology | | | Decommissioning |
| | Collaboration | | | | | | | | |
| | Cost reduction | | | | | | | | |
| Execution | Facilitation | Licensingre | gime | me Strategies and delivery programm | | M | MER UK plans | | Regulatory powers |
| Regulatory Powers | Non-binding dispute resolution | Information and samples | Mootin | | Licence model clauses | | Third party access | | Sanctions |
| Guidance | Statutory, non-statutory and Stewardship Expectations | | | | | | | | |
| Sanction Notices | Enforcement notice | | nancial penalty notice | | Operator removal notice | | Inotice | Licence revocation notice | |



Data source activity survey projects & Insights decommissioning



5 Decommissioning – Status Update

Oil & Gas Authority

Oil & Gas Authority

Decommissioning Strategy



Cost certainty and reduction

Driving targeted cost efficiency programmes including innovative and regional approaches with extensive and effective knowledge sharing and best practice adoption

Delivery capability

Developing an efficient & exportable low cost & profitable delivery capability supported by a competent and efficient supply chain, a selection of business execution models all designed to allocate risk, align industry participants & drive down costs

Scope, guidance and stakeholder engagement

Working with BEIS and other relevant parties to identify and evaluate opportunities to further optimise and define parameters for decommissioning scope and improve industry engagement



Oil & Gas Authority

Decommissioning Delivery Programme



Builds on the Strategy

Focus over the next two years

Sets out a number of key deliverables

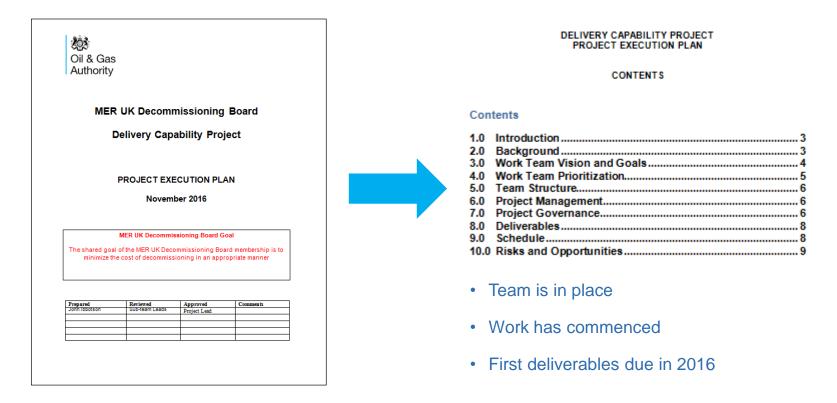
Clear action plan and timetable for delivery

Reviewed on an annual basis

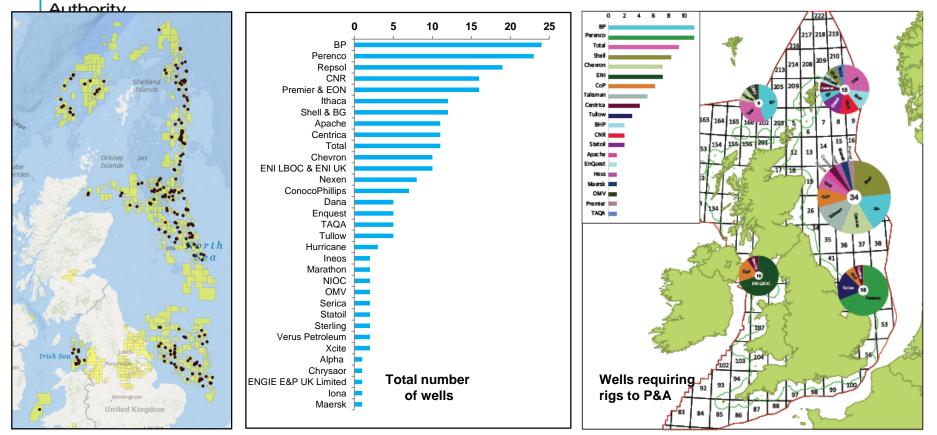
Oil & Gas Authority Decommissioning Delivery Capability

- The shared goal of the MER UK Decommissioning Board membership is to minimize the cost of decommissioning in an appropriate manner
- The Decommissioning Delivery Capability theme is concerned with how best the industry structures itself, and designs and implements supporting commercial and contractual models to deliver the decommissioning work scope.
- The vision is to develop a safe, competitive and globally recognised capability to deliver transformational decommissioning solutions, driving cost reduction and maximizing economic recovery





Well abandonment initiative Oil & Gas



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- Residual and long term liability management
- Optimising subsea scope to achieve compliance, safety, HSE and cost
- Dismantling capability in the UK
- Creating the UK decommissioning factory
- Effective cost benchmarking

Oil & Gas Authority Asset stewardship expectations

10 Asset Stewardship Expectations

JV Hub Strategy

E&A WorkProgramme

Optimum use of SubsurfaceData

Licence Activity, Decision Points & Milestones

Robust Project Delivery

Production Optimisation

Information Management

Technology Plan

Collaboration

Planning for Decommissioning

Link to supporting obligations of MER UK Strategy and/or Energy Act

Set out minimum expectations of what good looks like

Expectations have a one-page overview and short guidance

Issued in Q4 2016 with implementation during 2017

Decommissioning expectation

- Preparation plan for decommissioning in place at least 6 years prior to COP
- Decommissioning execution & contracting strategies in place at least 3 years before COP

The **Preparation Plan for Decommissioning** should include the following elements:

- Planning or indicative timing for the major elements of decommissioning
- Decommissioning basis of estimate
- Management plan for opportunities and risks
- Decommissioning funding arrangements and security
- Regulatory engagement plan

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The OGA may require an operator to submit or share its plan on request and to meet to discuss its contents.

The **Execution and Contracting Strategies** should include the following elements:

- Decision making process describing which alternative strategies have been examined and how the selected options were evaluated and graded
- Execution and contracting options selected, under consideration, or scheduled to be considered
- Identified risks and opportunities including how they will be managed or mitigated
- Collaboration initiatives and activities, including potential/previously undertaken or planned campaigns, that have been undertaken, or are planned, to optimise execution and cost reduction



Our success in decommissioning will have a significant impact on the entire asset and field life cycle

The Strategy and Programme have been developed in conjunction with the industry and can only be delivered together

The Decommissioning Board is currently re-assessing its effectiveness following one year of progress to ensure the correct focus and attention

Decommissioning will require the innovation that resides in this room